Training and Evaluation Outline Report

Status: Approved 07 Jan 2015 Effective Date: 07 Oct 2016

Task Number: 71-8-2440

Task Title: Provide Intelligence Support to Counterinsurgency (Battalion - Corps)

Distribution Restriction: Approved for public release; distribution is unlimited.

Destruction Notice: None

Foreign Disclosure: FD1 - This training product has been reviewed by the training developers in coordination with the Fort Leavenworth foreign disclosure officer. This training product can be used to instruct international military students from all approved countries without restrictions.

Supporting Reference(s):

Step Number	Reference ID	Reference Name	Required	Primary
	ATP 2-01.3	Intelligence Preparation of the Battlefield/Battlespace (Including change 1)	Yes	No
	FM 3-24 (Change 001, June 02, 2014)	INSURGENCIES AND COUNTERING INSURGENCIES http://armypubs.army.mil/doctrine/DR_pubs/dr_a/pdf/fm3_24.pdf	Yes	Yes
	FM 3-24.2 (FM 7-98)	TACTICS IN COUNTERINSURGENCY	Yes	No

Conditions: The command receives a mission order from higher headquarters and the commander issues guidance on providing intelligence support to counterinsurgency. The command establishes communications with subordinate and adjacent units, and higher headquarters. The mission command system is operational and processing information. Some iterations of this task should be performed in MOPP 4.

Standards: The staff provides intelligence support to counterinsurgency operations focusing on the host-nation, its people, enemy forces, and/or violent extremist organizations in the area of operations. The staff establishes a plan that addresses the underlying causes and center of gravity of the insurgency and places emphasis on civil considerations while following the commanders guidance, orders from higher, and standard operating procedures.

Live Fire Required: No

Objective Task Evaluation Criteria Matrix:

Plan and Prepare		Execute					Assess		
Operationa Environmen	al nt	Training Environment (L/V/C)	% of Leaders Present at Training/Authorized	% of Soldiers Present at	External Eval	% Performance Measures 'GO'	% Critical Performance Measures 'GO'	% Leade Performa Measures	Task Assessment
BDE & Above		ing nment //C)	aders ent at uthorized	oldiers ent at	ıl Eval	rmance es 'GO'	tical nance es 'GO'	% Leader Performance Measures 'GO'	essment
Dynamic and Complex (All OE Variables			>=85%	000/	Yes	>=91%		>=90%	т
and Hybrid Threat)	Night	Ī	75-84%	>=80%	es	80-90%	All		T-
Dynamic and Complex (All OE Variables		IAW unit CATS statement	65-74%	75-79%		65-79%		80-89%	P
and Single Threat)	Day	ant.	60-64%	60-74%	No	51-64%	•	700/	P-
Dynamic and Complex (<all oe<br="">Variables and Single Threat)</all>	зу		<=59%	<=59%		<=50%	<all< td=""><td><=79%</td><td>U</td></all<>	<=79%	U

Remarks: None

Notes: Note 1: Task content last updated: 6 Jan 2015.

Safety Risk: Low



Cue: None

DANGER

Leaders have an inherent responsibility to conduct Risk Management to ensure the safety of all Soldiers and promote mission accomplishment.

WARNING

Risk Management is the Army's primary decision-making process to identify hazards, reduce risk, and prevent both accidental and tactical loss. All Soldiers have the responsibility to learn and understand the risks associated with this task.

CAUTION

Identifying hazards and controlling risks across the full spectrum of Army functions, operations, and activities is the responsibility of all Soldiers.

Performance Steps and Measures

NOTE: Assess task proficiency using the task evaluation criteria matrix.

NOTE: Asterisks (*) indicate leader steps; plus signs (+) indicate critical steps.

STEP/MEASURE	GO	NO-GO	N/A
1. The staff conducts intelligence preparation of the battlefield by:	N/A	N/A	N/A
a. Identifying local population.	N/A	N/A	N/A
(1) Their perceptions, values, interests, and beliefs.	N/A	N/A	N/A
(2) Their cultures and gender concerns.	N/A	N/A	N/A
b. Identifying insurgents and/or violent extremist organizations .	N/A	N/A	N/A
c. Identifying root causes for hostilities.	N/A	N/A	N/A
d. Identifying the center of gravity for insurgents and/or violent extremist organizations.	N/A	N/A	N/A
e. Analyzing the decisionmaking processes of individuals and groups.	N/A	N/A	N/A
2. The staff identifies key terrain and events that may influence operations by:	N/A	N/A	N/A
a. Analyzing threat strength, composition, capabilities, and disposition in the area of operations.	N/A	N/A	N/A
b. Assessing civilian areas, structures, capabilities, organizations, people, and events in the area of operations.	N/A	N/A	N/A
c. Determining significant characteristics of the environment:	N/A	N/A	N/A
(1) Geography, terrain, and weather.	N/A	N/A	N/A
(2) Population demographics such as:	N/A	N/A	N/A
(a) Ethnic, tribal, and religious affiliations and friction points.	N/A	N/A	N/A
(b) Languages and dialects spoken.	N/A	N/A	N/A
(c) Real and perceived social and economic issues.	N/A	N/A	N/A
(d) Education and literacy.	N/A	N/A	N/A
(e) Religious holidays.	N/A	N/A	N/A
(f) Living conditions.	N/A	N/A	N/A
(g) Political, military, police, criminal and religious actors and influencers.	N/A	N/A	N/A
(h) Age and gender demographics. Occupations and the state of unemployment, particularly among military-aged males.	N/A	N/A	N/A
(3) Key infrastructure such as:	N/A	N/A	N/A
(a) Government services and ministries locations.	N/A	N/A	N/A
(b) Location of transportation hub and lines of communications.	N/A	N/A	N/A
(c) Public utilities.	N/A	N/A	N/A
(d) Medical facilities.	N/A	N/A	N/A
(e) Educational facilities.	N/A	N/A	N/A
(4) Political entities such as:	N/A	N/A	N/A
(a) Judicial.	N/A	N/A	N/A
(b) Political groups and leadership.	N/A	N/A	N/A
(5) Effectiveness and popular support of judicial system.	N/A	N/A	N/A
(6) Public welfare issues and its effects on the mission.	N/A	N/A	N/A
d. Identifying the limits of the command's area of operations to include:	N/A	N/A	N/A
(1) The area of influence.	N/A	N/A	N/A
(2) The area of interest.	N/A	N/A	N/A
e. Identifying intelligence gaps and developing assumptions to fill them.	N/A	N/A	N/A
f. Collecting open source intelligence on the operational environment.	N/A	N/A	N/A
g. Completing the following products:	N/A	N/A	N/A
(1) A threat assessment of the potential threat to the mission to include:	N/A	N/A	N/A
(a) Military characteristics.	N/A	N/A	N/A
(b) Paramilitary forces.	N/A	N/A	N/A
(c) Terrorist organizations.	N/A	N/A	N/A
(d) Drug trafficking activity	N/A	N/A	N/A
(e) Criminal organizations.	N/A	N/A	N/A
(f) Non-governmental organizations.	N/A	N/A	N/A
(g) Violent extremist organizations.	N/A	N/A	N/A
(2) Infrastructure reconnaissance.	N/A	N/A	N/A
(3) Other considerations such as:	N/A	N/A	N/A

(a) Scientific and technological conshilities used for military numbers	N/A	N/A	N/A
(a) Scientific and technological capabilities used for military purposes. (b) Other nations support.	N/A	N/A	N/A
(c) Banking (legal and illegal).	N/A	N/A	N/A
(d) Attitudes towards friendly and threat forces.	N/A	N/A	N/A
(e) Historical aspects.	N/A	N/A	N/A
h. Complete product produced by the intelligence section:	N/A	N/A	N/A
(1) Terrain analyses.	N/A	N/A	N/A
(2) Enemy analysis	N/A	N/A	N/A
(3) Analysis of civil considerations.	N/A	N/A	N/A
(4) Weather analysis and forecast.	N/A	N/A	N/A
3. The staff analyzes intelligence to:	N/A	N/A	N/A
a. Determine how the threat conducts operations.	N/A	N/A	N/A
b. Update current threat models by:	N/A	N/A	N/A
(1) Reviewing reports and studies.	N/A	N/A	N/A
(2) Reading current and historical intelligence studies.	N/A	N/A	N/A
(3) Checking intelligence databases.	N/A	N/A	N/A
(4) Reviewing current message traffic.	N/A	N/A	N/A
c. Configure threat doctrine or patterns to templates, charts, or overlays.	N/A	N/A	N/A
d. Identify and evaluate high value and high pay off targets.	N/A	N/A	N/A
e. Identify threat capabilities, courses of action, and supporting operations to:	N/A	N/A	N/A
(1) Collect intelligence.	N/A	N/A	N/A
(2) Distribute propaganda.	N/A	N/A	N/A
(3) Conduct deception operations.	N/A	N/A	N/A
(4) Employ bombings, bomb threat, and suicide bombers.	N/A	N/A	N/A
(5) Conduct raids on weapon storage facilities.	N/A	N/A	N/A
(6) Secure vehicles to transport personnel, weapons, or drugs.	N/A	N/A	N/A
(7) Access chemicals related to drug manufacturing and bomb making.	N/A	N/A	N/A
(8) Organize threat information operations.	N/A	N/A	N/A
f. The staff evaluates the threat to determine:	N/A	N/A	N/A
(1) Is the threat well defined?	N/A	N/A	N/A
(2) Who is the threat?	N/A	N/A	N/A
(3) Is the threat fighting conventionally?	N/A	N/A	N/A
(4) What is the threat intent?	N/A	N/A	N/A
(5) What are the threat capabilities?	N/A	N/A	N/A
(6) Is the threat recognizable as a military force (formations or structure)?	N/A	N/A	N/A
(7) Are there small groups of fighters who easily blend into civilian population?	N/A	N/A	N/A
(8) Are there attacks against non-military targets?	N/A	N/A	N/A
(9) Is there use of hybrid, non-standard, or improvised weapons?	N/A	N/A	N/A
(10) Is the threat cognizant of western tactics and intelligence capabilities?	N/A	N/A	N/A
(11) Is the threat adept in the use of countermeasures, deception, and stealth weapons?	N/A	N/A	N/A
(12) Are there other elements supporting the threat, such as:	N/A	N/A	N/A
(a) Criminal activities.	N/A	N/A	N/A
(b) Disgruntled employees or insider threats.	N/A	N/A	N/A
(c) Domestic terrorists.	N/A	N/A	N/A
(d) Foreign intelligence services.	N/A	N/A	N/A
(e) Foreign terrorists.	N/A	N/A	N/A
(f) Protestors.	N/A	N/A	N/A
(g) Dissatisfied populace.	N/A	N/A	N/A
(13) What is the threat center of gravity?	N/A	N/A	N/A
(14) What vulnerabilities are in the center of gravity?	N/A	N/A	N/A
(15) How can friendly forces target the center of gravity?	N/A	N/A	N/A
4. The staff determines potential threat courses of action by:	N/A	N/A	N/A
a. Identifying most dangerous and most likely threat courses of action.	N/A	N/A	N/A
b. Evaluating each course of action.	N/A	N/A	N/A
c. Developing each course of action in detail as time allows.	N/A	N/A	N/A
d. Identifying information collection requirements.	N/A	N/A	N/A
e. Identifying named areas of interest.	N/A	N/A	N/A
5. The staff applies other intelligence disciplines by:	N/A	N/A	N/A
a. Integrating human intelligence.	N/A	N/A	N/A
b. Integrating signals intelligence.	N/A	N/A	N/A

c. Integrating open-source intelligence.	N/A	N/A	N/A
d. Integrating imagery intelligence.	N/A	N/A	N/A
e. Integrating technical intelligence.	N/A	N/A	N/A
f. Integrating measurement and signatures intelligence.	N/A	N/A	N/A
g. Integrating geospatial intelligence.	N/A	N/A	N/A
h. Monitoring target exploitation collection and analysis assets.	N/A	N/A	N/A
i. Integrating document and media exploitation collection and analysis assets.	N/A	N/A	N/A
j. Integrating property ownership records analysis to determine ownership of land and buildings through analysis of census records, deeds, and any other available sources of ownership information	N/A	N/A	N/A
k. Coordinating financial intelligence with the US Department of Treasury and local financial institutions.	N/A	N/A	N/A

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL PERFORMANCE MEASURES EVALUATED							
TOTAL PERFORMANCE MEASURES GO							
TRAINING STATUS GO/NO-GO							

ITERATION: 1 2 3 4 5 M

COMMANDER/LEADER ASSESSMENT: T P U

Mission(s) supported: None

MOPP 4: Sometimes

MOPP 4 Statement: None

NVG: Never

NVG Statement: None

Prerequisite Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-0019	Coordinate Commander's Themes and Messages (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-2311	Develop Information Requirements (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-2321	Develop the Information Collection Plan (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5002	Conduct Rapid Decisionmaking and Synchronization Process for Battalion, Brigade, Division, Corps and echelons beyond Corps	71 - Combined Arms (Collective)	Approved
	71-8-5111	Conduct the Military Decisionmaking Process (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5124	Revise the Plan (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5145	Conduct Risk Management (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-6620	Reduce Vulnerabilities to Terrorist Acts (Brigade - Corps)	71 - Combined Arms (Collective)	Approved

Supporting Collective Task(s):

Step Number	Task Number	Title	Proponent	Status
	71-8-2210	Perform Intelligence Preparation of the Battlefield (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-2230	Provide Intelligence Support to Protection for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-2300	Perform Information Collection for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-2311	Develop Information Requirements (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-4150	Provide Contracting Support for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-4233	Provide International Law Support (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-4235	Provide Contract And Fiscal Law Support (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5001	Conduct Army Design Methodology (Bn – EAC)	71 - Combined Arms (Collective)	Approved
	71-8-5113	Coordinate Commander's Critical Information Requirements (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5115	Provide Operational Law Support (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5121	Establish Coordination and Liaison (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5132	Perform Planned Actions, Sequels, and Branches (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5145	Conduct Risk Management (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5310	Manage Information and Data (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5311	Coordinate Soldier and Leader Engagement (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5316	Display a Common Operational Picture(Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5318	Disseminate Common Operational Picture and Execution Information (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5330	Integrate Situational Understanding Through Knowledge Management (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5336	Facilitate Media Operations (Division and Above)	71 - Combined Arms (Collective)	Approved
	71-8-5337	Implement Higher Headquarters Public Affairs Themes (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5410	Provide Liaison Among Military and Civilian Organizations (Battalion-Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5450	Conduct Negotiations with and Between Unified Action Partners (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-5713	Develop Rules of Engagement and Early Warning Procedures for Air Defense in the Area of Operations (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-6111	Plan Operations Security (Battalion - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-6113	Coordinate Counterintelligence Requirements (Brigade - Corps) (FOUO)	71 - Combined Arms (Collective)	Approved
	71-8-6620	Reduce Vulnerabilities to Terrorist Acts (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-6700	Conduct Protection Measures for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-7314	Protect Key Personnel and Facilities for Divisions and Corps	71 - Combined Arms (Collective)	Approved
	71-8-7331	Coordinate Essential Services for Host Nation (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7332	Coordinate Movement of Dislocated Civilians (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7333	Coordinate Resettlement of Dislocated Civilians (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7334	Coordinate Populace and Resource Control (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7336	Coordinate Non-food Relief Programs (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7354	Coordinate Restoration of Host Nation Telecommunications Infrastructure (Battalion – Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7643	Conduct Counterinsurgency Operations (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7647	Conduct Social Network Analysis (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7648	Plan Offensive Operations During Counterinsurgency Operations (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7652	Develop Solution Sets Utilizing Knowledge Management Principles (Brigade - Corps)	71 - Combined Arms (Collective)	Approved
	71-8-7653	Implement Knowledge Management Solutions (Brigade - Corps)	71 - Combined Arms (Collective)	Approved

	71-CORP-5610	Conduct Information Operations for Corps	71 - Combined Arms (Collective)	Approved
l .	7 1 0010	Conduct information operations for corps	Tr Combined runio (Concourt)	/, (pp.040)

OPFOR Task(s): None

Supporting Individual Task(s):

Step Number	Task Number	Title	Proponent	Status
	150-LDR-5002	Identify Prudent Risk	150 - Combined Arms (Individual)	Approved
	150-LDR-5004	Provide the Commander's Intent	150 - Combined Arms (Individual)	Approved
	150-LDR-5007	Create a Shared Understanding	150 - Combined Arms (Individual)	Approved
	150-MC-2210	Provide Input for Intelligence Preparation of the Battlefield	150 - Combined Arms (Individual)	Approved
	150-MC-2300	Perform Information Collection	150 - Combined Arms (Individual)	Approved
	150-MC-5011	Prepare a Staff Study	150 - Combined Arms (Individual)	Approved
	150-MC-5110	Receive a Mission	150 - Combined Arms (Individual)	Approved
	150-MC-5111	Conduct the Military Decisionmaking Process	150 - Combined Arms (Individual)	Approved
	150-MC-5112	Conduct Mission Analysis	150 - Combined Arms (Individual)	Approved
	150-MC-5113	Recommend the Commander's Critical Information Requirements	150 - Combined Arms (Individual)	Approved
	150-MC-5115	Conduct Course of Action Analysis (War-Gaming)	150 - Combined Arms (Individual)	Approved
	150-MC-5116	Conduct Course of Action Comparison	150 - Combined Arms (Individual)	Approved
	150-MC-5117	Prepare a Warning Order	150 - Combined Arms (Individual)	Approved
	150-MC-5118	Prepare an Annex	150 - Combined Arms (Individual)	Approved
	150-MC-5119	Prepare an Operations Order	150 - Combined Arms (Individual)	Approved
	150-MC-5121	Conduct Course of Action Approval	150 - Combined Arms (Individual)	Approved
	150-MC-5125	Prepare a Fragmentary Order	150 - Combined Arms (Individual)	Approved
	150-MC-5130	Assess the Current Situation	150 - Combined Arms (Individual)	Approved
	150-MC-5144	Develop a Running Estimate	150 - Combined Arms (Individual)	Approved
	150-MC-5315	Establish the Common Operational Picture	150 - Combined Arms (Individual)	Approved
·	150-MC-5320	Employ Information-Related Capabilities (Battalion-Corps)	150 - Combined Arms (Individual)	Approved
	150-MC-7647	Conduct Social Network Analysis	150 - Combined Arms (Individual)	Approved

Supporting Drill(s):

Step Number	Drill Number	Drill Title	Drill Type	Proponent	Status
	05-3-D0019	Perform 5/25/200 Meter Checks.	Battle Drill	05 - Engineers (Collective)	Approved
	44-5-D0404	Prepare the ABMOC/A2C2 for March Order	Crew Drill	44 - Air Defense (Collective)	Approved

Supported AUTL/UJTL Task(s):

Task ID	Title
ART 2.1.1.2	Conduct Intelligence Readiness Operations

TADSS

TADSS ID	Title	Product Type	Quantity
No TADSS specified			

Equipment (LIN)

LIN	Nomenclature	Qty
No equipment specified		

Materiel Items (NSN)

NSN	LIN	Title	Qty
No materiel items specified			

Environment: Environmental protection is not just the law but the right thing to do. It is a continual process and starts with deliberate planning. Always be alert to ways to protect our environment during training and missions. In doing so, you will contribute to the sustainment of our training resources while protecting people and the environment from harmful effects. Refer to the current Environmental Considerations manual and the current GTA Environmental-related Risk Assessment card.

Safety: In a training environment, leaders must perform a risk assessment in accordance with ATP 5-19, Risk Management. Leaders will complete the current Deliberate Risk Assessment Worksheet in accordance with the TRADOC Safety Officer during the planning and completion of each task and sub-task by assessing mission, enemy, terrain and weather, troops and support available-time available and civil considerations, (METT-TC). Note: During MOPP training, leaders must ensure personnel are monitored for potential heat injury. Local policies and procedures must be followed during times of increased heat category in order to avoid heat related injury. Consider the MOPP work/rest cycles and water replacement guidelines IAW FM 3-11.4, Multiservice Tactics, Techniques, and Procedures for Nuclear, Biological, and Chemical (NBC) Protection, FM 3-11.5, Multiservice Tactics, Techniques, and Procedures for Chemical, Biological, Radiological, and Nuclear Decontamination.